

**Statement of Operations - Consolidated**  
For the month ending: **2021-07-31**



CURRENT MONTH				
Actual	Budget	Variance	Var %	LY Actual

YTD				
Actual	Budget	Variance	Var %	LY Actual

**REVENUE**

**Resident Income**

Basic Accommodation	146,156.34	143,767.00	2,389.34	1.7%	137,453.25	576,654.38	575,068.00	1,586.38	0.3%	565,444.01
Rent	147,300.37	156,628.77	(9,328.40)	(6.0%)	148,784.09	592,935.60	626,515.08	(33,579.48)	(5.4%)	630,999.57
Maintenance Fees	8,078.00	8,078.00	-	0.0%	7,920.00	32,312.00	32,312.00	-	0.0%	47,520.00
Accommodation Revenue	68,631.37	65,286.94	3,344.43	5.1%	69,319.74	263,903.89	261,147.76	2,756.13	1.1%	276,015.63
Care Revenue	139,488.96	137,644.63	1,844.33	1.3%	154,668.12	621,011.76	550,578.52	70,433.24	12.8%	581,024.20
Meals Revenue	57,174.52	54,913.99	2,260.53	4.1%	56,056.94	225,775.98	219,655.96	6,120.02	2.8%	226,597.02
Pool and Patio Revenue	-	291.67	(291.67)	(100.0%)	-	-	1,166.68	(1,166.68)	(100.0%)	-
Membership Fees	9,790.60	13,303.67	(3,513.07)	(26.4%)	10,018.05	39,613.64	53,214.68	(13,601.04)	(25.6%)	40,427.50
Telephone Revenue	9,477.13	5,724.50	3,752.63	65.6%	5,436.72	34,250.40	22,898.00	11,352.40	49.6%	22,495.44
Internet Revenue	1,902.52	960.00	942.52	98.2%	4,105.60	9,843.54	3,840.00	6,003.54	156.3%	17,353.86
TV Revenue	1,146.32	4,081.50	(2,935.18)	(71.9%)	788.24	4,585.28	16,326.00	(11,740.72)	(71.9%)	1,461.25
Hairdressing	-	1,500.00	(1,500.00)	(100.0%)	(134.60)	625.85	6,000.00	(5,374.15)	(89.6%)	654.40
Store Sales	4,399.95	3,750.00	649.95	17.3%	3,472.14	18,628.41	15,000.00	3,628.41	24.2%	17,323.14
Transportation Recoveries	-	2,500.00	(2,500.00)	(100.0%)	-	-	10,000.00	(10,000.00)	(100.0%)	-
Craft Sales	-	833.33	(833.33)	(100.0%)	-	1,333.25	3,333.32	(2,000.07)	(60.0%)	267.75
<b>Total Resident Revenue</b>	<b>593,546.08</b>	<b>599,264.00</b>	<b>(5,717.92)</b>	<b>(1.0%)</b>	<b>597,888.29</b>	<b>2,421,473.98</b>	<b>2,397,056.00</b>	<b>24,417.98</b>	<b>1.0%</b>	<b>2,427,583.77</b>

**Nursing Envelope**

Nursing and Personal Care	302,543.74	279,420.74	23,123.00	8.3%	288,057.74	1,172,644.40	1,117,682.96	54,961.44	4.9%	1,120,471.23
Project Funding	51,633.38	46,912.41	4,720.97	10.1%	51,633.38	206,547.52	187,649.64	18,897.88	10.1%	239,328.81
Physician On-Call Funding	1,294.00	1,250.00	44.00	3.5%	1,294.00	5,180.00	5,000.00	180.00	3.6%	5,611.15
Global Funding - Nursing	5,461.60	647.96	4,813.64	742.9%	2,087.23	21,846.40	2,591.84	19,254.56	742.9%	8,348.92
Equalization Funding - Nursing	5,848.51	5,848.51	-	0.0%	5,848.51	23,394.04	23,394.04	-	0.0%	23,394.04
High Intensity - Nursing Supplies	1,661.00	1,660.71	0.29	0.0%	1,661.00	6,644.00	6,642.84	1.16	0.0%	6,644.00
<b>Total Nursing Revenue</b>	<b>368,442.23</b>	<b>335,740.33</b>	<b>32,701.90</b>	<b>9.7%</b>	<b>350,581.86</b>	<b>1,436,256.36</b>	<b>1,342,961.32</b>	<b>93,295.04</b>	<b>6.9%</b>	<b>1,403,798.15</b>

**Program Envelope**

Program and Support Services	30,813.00	32,392.66	(1,579.66)	(4.9%)	32,921.20	123,252.00	129,570.64	(6,318.64)	(4.9%)	129,541.24
Global Funding - Program	1,271.91	880.38	391.53	44.5%	500.25	5,087.64	3,521.52	1,566.12	44.5%	2,001.00
Equalization Funding - Program	341.29	341.29	-	0.0%	341.29	1,365.16	1,365.16	-	0.0%	1,365.16
<b>Total Program Revenue</b>	<b>32,426.20</b>	<b>33,614.33</b>	<b>(1,188.13)</b>	<b>(3.5%)</b>	<b>33,762.74</b>	<b>129,704.80</b>	<b>134,457.32</b>	<b>(4,752.52)</b>	<b>(3.5%)</b>	<b>132,907.40</b>

**Raw Food Envelope**

Raw Food Funding	24,374.00	25,641.35	(1,267.35)	(4.9%)	24,374.00	97,496.00	102,565.40	(5,069.40)	(4.9%)	97,496.00
Global Funding - Raw Food	1,084.37	-	1,084.37	0.0%	487.48	4,337.48	-	4,337.48	0.0%	1,949.92
<b>Total Raw Food Revenue</b>	<b>25,458.37</b>	<b>25,641.35</b>	<b>(182.98)</b>	<b>(0.7%)</b>	<b>24,861.48</b>	<b>101,833.48</b>	<b>102,565.40</b>	<b>(731.92)</b>	<b>(0.7%)</b>	<b>99,445.92</b>

**Accommodation Envelope**

Other Accommodation	209,416.35	153,008.00	56,408.35	36.9%	209,604.30	976,679.58	612,032.00	364,647.58	59.6%	797,649.37
Basic Accommodation Contra	(146,156.34)	(143,767.00)	(2,389.34)	(1.7%)	(137,453.25)	(576,654.38)	(575,068.00)	(1,586.38)	(0.3%)	(565,444.01)
Preferred Accommodation	35,175.79	39,434.47	(4,258.68)	(10.8%)	36,773.35	143,027.92	157,737.88	(14,709.96)	(9.3%)	151,537.39

## Statement of Operations - Consolidated

For the month ending:

2021-07-31



	CURRENT MONTH					YTD				
	Actual	Budget	Variance	Var %	LY Actual	Actual	Budget	Variance	Var %	LY Actual
Global Funding - Accommodation	3,679.12	-	3,679.12	0.0%	1,447.04	14,716.48	-	14,716.48	0.0%	5,788.16
Equalization Funding - Accommodation	2,114.20	2,114.20	-	0.0%	2,114.20	8,456.80	8,456.80	-	0.0%	8,456.80
Subsidy Funding	14,389.03	7,625.00	6,764.03	88.7%	12,788.80	55,918.74	30,500.00	25,418.74	83.3%	4,933.64
Quality Attainment Premium	920.00	920.00	-	0.0%	920.00	3,680.00	3,680.00	-	0.0%	3,680.00
Structural Compliance	5,749.00	7,665.00	(1,916.00)	(25.0%)	-	22,996.00	30,660.00	(7,664.00)	(25.0%)	-
<b>Total Accommodation Revenue</b>	<b>125,287.15</b>	<b>66,999.67</b>	<b>58,287.48</b>	<b>87.0%</b>	<b>126,194.44</b>	<b>648,821.14</b>	<b>267,998.68</b>	<b>380,822.46</b>	<b>142.1%</b>	<b>406,601.35</b>
<b>TOTAL OPERATING REVENUE</b>	<b>1,145,160.03</b>	<b>1,061,259.68</b>	<b>83,900.35</b>	<b>7.9%</b>	<b>1,133,288.81</b>	<b>4,738,089.76</b>	<b>4,245,038.72</b>	<b>493,051.04</b>	<b>11.6%</b>	<b>4,470,336.59</b>

**Statement of Operations - Consolidated**  
**For the month ending: 2021-07-31**



	CURRENT MONTH				
	Actual	Budget	Variance	Var %	LY Actual
<b>EXPENSES</b>					
<b>Program</b>					
Salaries - Administration	162.60	819.06	656.46	80.1%	-
Salaries - Aides	56,769.08	39,092.42	(17,676.66)	(45.2%)	48,509.12
Benefits - Administration	-	173.31	173.31	100.0%	-
Benefits - Aides	(3,851.06)	12,339.32	16,190.38	131.2%	5,571.90
Equipment Maintenance and Replacement	-	33.33	33.33	100.0%	-
Supplies	4,249.65	1,749.99	(2,499.66)	(142.8%)	2,304.07
Recreation Entertainment Expense	115.72	2,125.00	2,009.28	94.6%	143.47
Recreation Entertainment Recovery	(176.75)	-	176.75	0.0%	(311.05)
Pastoral Care	-	83.33	83.33	100.0%	-
Supplies - Hairdressing	141.23	216.66	75.43	34.8%	-
Supplies - Store	3,167.82	1,666.67	(1,501.15)	(90.1%)	2,560.76
Membership Fees	51.00	41.67	(9.33)	(22.4%)	-
Repairs & Maintenance - Equipment	-	41.67	41.67	100.0%	-
Purchased Services	3,255.37	2,933.34	(322.03)	(11.0%)	-
Physiotherapy	6,996.00	5,882.94	(1,113.06)	(18.9%)	5,796.00
Education Expense	108.67	125.00	16.33	13.1%	3.29
Advertising Expense	51.97	-	(51.97)	0.0%	-
Travel Expense	-	41.67	41.67	100.0%	-
Staff Appreciation	129.60	41.67	(87.93)	(211.0%)	-
<b>Total Program Expenses</b>	<b>71,170.90</b>	<b>67,407.05</b>	<b>(3,763.85)</b>	<b>(5.6%)</b>	<b>64,577.56</b>

	YTD				
	Actual	Budget	Variance	Var %	LY Actual
Salaries - Administration	162.60	3,276.24	3,113.64	95.0%	-
Salaries - Aides	155,751.27	156,369.68	618.41	0.4%	156,737.47
Benefits - Administration	-	693.24	693.24	100.0%	-
Benefits - Aides	15,382.58	49,357.28	33,974.70	68.8%	18,145.35
Equipment Maintenance and Replacement	-	133.32	133.32	100.0%	-
Supplies	8,830.21	6,999.96	(1,830.25)	(26.1%)	11,481.58
Recreation Entertainment Expense	1,403.53	8,500.00	7,096.47	83.5%	440.99
Recreation Entertainment Recovery	(616.75)	-	616.75	0.0%	(511.05)
Pastoral Care	572.74	333.32	(239.42)	(71.8%)	-
Supplies - Hairdressing	168.47	866.64	698.17	80.6%	12.28
Supplies - Store	13,343.15	6,666.68	(6,676.47)	(100.1%)	15,526.99
Membership Fees	801.00	166.68	(634.32)	(380.6%)	550.00
Repairs & Maintenance - Equipment	788.22	166.68	(621.54)	(372.9%)	-
Purchased Services	16,080.17	11,733.36	(4,346.81)	(37.0%)	5,798.52
Physiotherapy	25,734.00	23,531.76	(2,202.24)	(9.4%)	23,184.00
Education Expense	323.85	500.00	176.15	35.2%	(15.84)
Advertising Expense	337.81	-	(337.81)	0.0%	-
Travel Expense	-	166.68	166.68	100.0%	34.77
Staff Appreciation	740.13	166.68	(573.45)	(344.0%)	-
<b>Total Program Expenses</b>	<b>239,802.98</b>	<b>269,628.20</b>	<b>29,825.22</b>	<b>11.1%</b>	<b>231,385.06</b>

**Food Services**

Salaries - Administration	-	6,350.83	6,350.83	100.0%	-
Salaries - Aides	67,675.35	52,430.46	(15,244.89)	(29.1%)	73,639.41
Benefits - Administration	-	1,591.70	1,591.70	100.0%	-
Benefits - Aides	11,383.56	18,385.95	7,002.39	38.1%	11,147.50
Equipment Maintenance and Replacement	-	391.66	391.66	100.0%	-
Supplies	-	-	-	0.0%	-
Chemicals	665.49	783.33	117.84	15.0%	574.06
Supplies - Paper Products	2,159.58	1,391.67	(767.91)	(55.2%)	4,087.52
Supplies - Dishes and Cutlery	273.55	650.00	376.45	57.9%	292.73
Grocery Purchases	47,238.78	47,484.89	246.11	0.5%	47,830.67
Grocery Purchases Special Diets	3,342.85	-	(3,342.85)	0.0%	3,024.48
Provision Recovery - Raw Food	(293.03)	-	293.03	0.0%	-
Linens	748.53	-	(748.53)	0.0%	-
Repairs & Maintenance - Building	(156.03)	-	156.03	0.0%	-
Repairs & Maintenance - Equipment	318.96	458.33	139.37	30.4%	(302.03)
Purchased Services	-	-	-	0.0%	116.93
Education Expense	-	166.67	166.67	100.0%	-
Printing and Stationary Expense	23.04	-	(23.04)	0.0%	-
Travel Expense	-	41.67	41.67	100.0%	-
Staff Appreciation	145.99	166.67	20.68	12.4%	-
<b>Total Food Service Expenses</b>	<b>133,526.62</b>	<b>130,293.83</b>	<b>(3,232.79)</b>	<b>(2.5%)</b>	<b>140,411.27</b>

Salaries - Administration	-	25,403.32	25,403.32	100.0%	-
Salaries - Aides	263,085.47	209,721.84	(53,363.63)	(25.4%)	281,764.08
Benefits - Administration	20.00	6,366.80	6,346.80	99.7%	-
Benefits - Aides	43,016.51	73,543.80	30,527.29	41.5%	43,281.82
Equipment Maintenance and Replacement	-	1,566.64	1,566.64	100.0%	604.68
Supplies	417.24	-	(417.24)	0.0%	1,095.15
Chemicals	3,103.67	3,133.32	29.65	0.9%	3,433.76
Supplies - Paper Products	9,277.21	5,566.68	(3,710.53)	(66.7%)	15,013.45
Supplies - Dishes and Cutlery	2,221.29	2,600.00	378.71	14.6%	2,752.97
Grocery Purchases	182,830.08	189,939.56	7,109.48	3.7%	186,885.85
Grocery Purchases Special Diets	13,289.58	-	(13,289.58)	0.0%	11,710.30
Provision Recovery - Raw Food	(1,453.03)	-	1,453.03	0.0%	(995.51)
Linens	1,815.06	-	(1,815.06)	0.0%	-
Repairs & Maintenance - Building	-	-	-	0.0%	-
Repairs & Maintenance - Equipment	1,165.47	1,833.32	667.85	36.4%	89.25
Purchased Services	-	-	-	0.0%	311.82
Education Expense	-	666.68	666.68	100.0%	-
Printing and Stationary Expense	23.04	-	(23.04)	0.0%	-
Travel Expense	-	166.68	166.68	100.0%	-
Staff Appreciation	833.76	666.68	(167.08)	(25.1%)	-
<b>Total Food Service Expenses</b>	<b>519,645.35</b>	<b>521,175.32</b>	<b>1,529.97</b>	<b>0.3%</b>	<b>545,947.62</b>

# Statement of Operations - Consolidated

For the month ending:

2021-07-31



	CURRENT MONTH					YTD				
	Actual	Budget	Variance	Var %	LY Actual	Actual	Budget	Variance	Var %	LY Actual
<b>Nursing</b>										
Salaries - Administration	(1,571.60)	43,856.42	45,428.02	103.6%	373.50	657.65	175,425.68	174,768.03	99.6%	1,556.00
Salaries - Aides	410,323.33	209,248.98	(201,074.35)	(96.1%)	393,123.01	1,582,173.90	836,995.92	(745,177.98)	(89.0%)	1,508,798.25
Salaries - RN	-	30,278.03	30,278.03	100.0%	-	-	121,112.12	121,112.12	100.0%	-
Salaries - RPN	11,076.27	50,260.16	39,183.89	78.0%	14,479.74	48,112.51	201,040.64	152,928.13	76.1%	55,772.72
Benefits - Administration	6,348.29	8,391.93	2,043.64	24.4%	8,055.55	25,521.12	33,567.72	8,046.60	24.0%	30,225.75
Benefits - Aides	64,528.91	71,679.73	7,150.82	10.0%	59,615.45	247,092.58	286,718.92	39,626.34	13.8%	226,337.20
Benefits - RN	-	9,649.85	9,649.85	100.0%	-	-	38,599.40	38,599.40	100.0%	-
Benefits - RPN	1,468.81	16,919.93	15,451.12	91.3%	2,215.55	6,454.84	67,679.72	61,224.88	90.5%	9,060.80
Salaries & Benefits Recovery	18,197.25	-	(18,197.25)	0.0%	-	70,421.87	-	(70,421.87)	0.0%	-
Equipment Maintenance and Replacement	-	-	-	0.0%	-	-	-	-	0.0%	5,445.24
Supplies	11,585.51	541.67	(11,043.84)	(2038.9%)	23,986.99	73,254.60	2,166.68	(71,087.92)	(3281.0%)	114,519.39
Supplies - High Intensity	(3,262.86)	291.67	3,554.53	1218.7%	505.01	(2,022.41)	1,166.68	3,189.09	273.3%	1,817.80
Supplies - Meds and Treatments	869.63	5,125.00	4,255.37	83.0%	2,837.21	5,446.29	20,500.00	15,053.71	73.4%	75,310.79
Incontinent Supplies	5,289.89	3,333.33	(1,956.56)	(58.7%)	5,625.88	17,090.70	13,333.32	(3,757.38)	(28.2%)	16,113.68
Supplies - Dishes and Cutlery	-	833.33	833.33	100.0%	-	-	3,333.32	3,333.32	100.0%	-
Membership Fees	-	-	-	0.0%	-	175.07	-	(175.07)	0.0%	-
Home Physician	919.80	1,250.00	330.20	26.4%	919.80	3,679.20	5,000.00	1,320.80	26.4%	3,679.20
Physician on Call	1,211.00	1,250.00	39.00	3.1%	1,211.00	4,844.00	5,000.00	156.00	3.1%	4,844.00
Repairs & Maintenance - Equipment	-	1,291.67	1,291.67	100.0%	2,655.67	-	5,166.68	5,166.68	100.0%	4,569.43
Purchased Services	16,181.46	2,708.33	(13,473.13)	(497.5%)	-	116,540.60	10,833.32	(105,707.28)	(975.8%)	-
Computer and Software Expense	2,064.80	1,000.00	(1,064.80)	(106.5%)	-	6,263.97	4,000.00	(2,263.97)	(56.6%)	5,000.20
Education Expense	1,550.09	1,000.00	(550.09)	(55.0%)	65.69	5,226.44	4,000.00	(1,226.44)	(30.7%)	(416.81)
Advertising Expense	760.69	-	(760.69)	0.0%	-	760.69	-	(760.69)	0.0%	-
Telephone Expense	119.58	-	(119.58)	0.0%	-	119.58	-	(119.58)	0.0%	-
Travel Expense	85.73	166.67	80.94	48.6%	-	140.18	666.68	526.50	79.0%	145.97
Staff Appreciation	1,217.90	416.67	(801.23)	(192.3%)	-	5,573.75	1,666.68	(3,907.07)	(234.4%)	-
Administrative Charge FMH	-	3,797.94	3,797.94	100.0%	-	-	15,191.76	15,191.76	100.0%	-
<b>Total Nursing Expenses</b>	<b>548,964.48</b>	<b>463,291.31</b>	<b>(85,673.17)</b>	<b>(18.5%)</b>	<b>515,670.05</b>	<b>2,217,527.13</b>	<b>1,853,165.24</b>	<b>(364,361.89)</b>	<b>(19.7%)</b>	<b>2,062,779.61</b>
<b>Housekeeping</b>										
Salaries - Administration	563.66	-	(563.66)	0.0%	-	563.66	-	(563.66)	0.0%	-
Salaries - Aides	25,473.49	23,035.18	(2,438.31)	(10.6%)	26,430.19	95,150.41	92,140.72	(3,009.69)	(3.3%)	98,913.07
Benefits - Aides	4,153.67	7,502.48	3,348.81	44.6%	4,148.62	17,010.06	30,009.92	12,999.86	43.3%	16,162.86
Equipment Maintenance and Replacement	-	125.00	125.00	100.0%	-	-	500.00	500.00	100.0%	-
Supplies	1,645.63	4,708.34	3,062.71	65.0%	3,928.74	17,658.78	18,833.36	1,174.58	6.2%	26,284.18
Repairs & Maintenance - Building	-	208.33	208.33	100.0%	-	-	833.32	833.32	100.0%	1,512.34
Repairs & Maintenance - Window and Doors	-	416.67	416.67	100.0%	4,224.25	-	1,666.68	1,666.68	100.0%	4,224.25
Repairs & Maintenance - Equipment	-	83.33	83.33	100.0%	273.70	-	333.32	333.32	100.0%	4,361.05
Purchased Services	1,389.24	4,100.01	2,710.77	66.1%	886.44	10,164.89	16,400.04	6,235.15	38.0%	11,144.60
Staff Appreciation	49.93	-	(49.93)	0.0%	-	285.13	-	(285.13)	0.0%	-
<b>Total Housekeeping Expenses</b>	<b>33,275.62</b>	<b>40,179.34</b>	<b>6,903.72</b>	<b>17.2%</b>	<b>39,891.94</b>	<b>140,832.93</b>	<b>160,717.36</b>	<b>19,884.43</b>	<b>12.4%</b>	<b>162,602.35</b>
<b>Laundry</b>										
Salaries - Aides	11,966.00	9,917.83	(2,048.17)	(20.7%)	11,092.25	51,159.20	39,671.32	(11,487.88)	(29.0%)	45,641.18
Benefits - Aides	2,423.42	3,527.52	1,104.10	31.3%	2,013.82	10,013.46	14,110.08	4,096.62	29.0%	7,558.51
Equipment Leasing Expense - EXPENSE	192.55	166.67	(25.88)	(15.5%)	187.17	758.13	666.68	(91.45)	(13.7%)	738.00

# Statement of Operations - Consolidated

For the month ending:

2021-07-31



	CURRENT MONTH					YTD				
	Actual	Budget	Variance	Var %	LY Actual	Actual	Budget	Variance	Var %	LY Actual
Supplies	1,025.00	1,375.00	350.00	25.5%	1,186.45	6,649.01	5,500.00	(1,149.01)	(20.9%)	4,463.89
Linens	-	958.33	958.33	100.0%	-	-	3,833.32	3,833.32	100.0%	346.63
Repairs & Maintenance - Equipment	262.44	166.67	(95.77)	(57.5%)	-	352.47	666.68	314.21	47.1%	-
Purchased Services	-	666.67	666.67	100.0%	-	-	2,666.68	2,666.68	100.0%	5,156.25
Staff Appreciation	25.49	-	(25.49)	0.0%	-	145.62	-	(145.62)	0.0%	-
<b>Total Laundry Expenses</b>	<b>15,894.90</b>	<b>16,778.69</b>	<b>883.79</b>	<b>5.3%</b>	<b>14,479.69</b>	<b>69,077.89</b>	<b>67,114.76</b>	<b>(1,963.13)</b>	<b>(2.9%)</b>	<b>63,904.46</b>
<b>Maintenance</b>										
Salaries - Administration	-	-	-	0.0%	-	2,893.18	-	(2,893.18)	0.0%	-
Salaries - Aides	12,175.40	15,083.39	2,907.99	19.3%	23,414.00	59,475.58	60,333.56	857.98	1.4%	94,812.13
Benefits - Administration	-	-	-	0.0%	-	565.93	-	(565.93)	0.0%	-
Benefits - Aides	2,829.27	5,303.80	2,474.53	46.7%	4,858.45	13,346.75	21,215.20	7,868.45	37.1%	18,696.83
Equipment Maintenance and Replacement	-	458.34	458.34	100.0%	-	-	1,833.36	1,833.36	100.0%	-
Equipment Leasing Expense - EXPENSE	-	401.67	401.67	100.0%	-	181.80	1,606.68	1,424.88	88.7%	136.35
Supplies	-	541.66	541.66	100.0%	420.72	3,829.24	2,166.64	(1,662.60)	(76.7%)	4,258.50
Other Expenses	-	-	-	0.0%	-	-	-	-	0.0%	2,983.27
Repairs & Maintenance - Building	18,133.47	12,795.85	(5,337.62)	(41.7%)	5,781.21	56,941.68	51,183.40	(5,758.28)	(11.3%)	37,488.88
Repairs & Maintenance - Pool	-	666.67	666.67	100.0%	271.26	36.65	2,666.68	2,630.03	98.6%	19,867.65
Repairs & Maintenance - Lawn and Grounds	6,886.55	2,881.53	(4,005.02)	(139.0%)	3,930.02	22,456.84	11,526.12	(10,930.72)	(94.8%)	18,955.96
Repairs & Maintenance - Window and Doors	92.51	1,541.68	1,449.17	94.0%	7,499.27	6,601.19	6,166.72	(434.47)	(7.0%)	14,669.00
Repairs & Maintenance - Equipment	9,243.54	10,125.21	881.67	8.7%	23,952.25	38,060.35	40,500.84	2,440.49	6.0%	48,072.84
Repairs & Maintenance - Parking and Driveways	100.47	4,925.00	4,824.53	98.0%	-	10,290.06	19,700.00	9,409.94	47.8%	170.54
Repairs & Maintenance - Vehicle	-	416.67	416.67	100.0%	-	-	1,666.68	1,666.68	100.0%	157.87
Repairs & Maintenance - Elevator	4,523.76	3,875.00	(648.76)	(16.7%)	3,029.89	15,831.09	15,500.00	(331.09)	(2.1%)	18,219.49
Garbage Pickup	2,059.28	1,762.50	(296.78)	(16.8%)	1,732.82	1,911.71	7,050.00	5,138.29	72.9%	(1,285.54)
Purchased Services	7,048.38	886.01	(6,162.37)	(695.5%)	9,091.74	32,615.68	3,544.04	(29,071.64)	(820.3%)	25,699.99
Utilities - Gas	3,875.64	7,876.82	4,001.18	50.8%	3,787.30	30,399.22	31,507.28	1,108.06	3.5%	31,667.30
Utilities - Electric	27,624.66	29,096.87	1,472.21	5.1%	52,110.69	109,069.97	116,387.48	7,317.51	6.3%	110,112.69
Utilities - Water	22,770.18	16,356.62	(6,413.56)	(39.2%)	17,433.10	78,700.04	65,426.48	(13,273.56)	(20.3%)	65,825.05
Computer and Software Expense	(237.35)	-	237.35	0.0%	-	-	-	-	0.0%	-
Education Expense	-	-	-	0.0%	-	-	-	-	0.0%	(80.00)
Telephone Expense	51.92	73.50	21.58	29.4%	47.76	199.36	294.00	94.64	32.2%	191.04
Travel Expense	111.63	-	(111.63)	0.0%	-	111.63	-	(111.63)	0.0%	-
Staff Appreciation	56.16	-	(56.16)	0.0%	-	320.67	-	(320.67)	0.0%	-
<b>Total Maintenance Expenses</b>	<b>117,345.47</b>	<b>115,068.79</b>	<b>(2,276.68)</b>	<b>(2.0%)</b>	<b>157,360.48</b>	<b>483,838.62</b>	<b>460,275.16</b>	<b>(23,563.46)</b>	<b>(5.1%)</b>	<b>510,619.84</b>
<b>Administration</b>										
Salaries - Administration	54,502.26	102,628.70	48,126.44	46.9%	60,411.97	331,249.95	410,514.80	79,264.85	19.3%	212,366.49
Salaries - Aides	20,346.43	-	(20,346.43)	0.0%	12,476.16	81,385.72	-	(81,385.72)	0.0%	49,904.64
Benefits - Administration	52,047.02	18,828.66	(33,218.36)	(176.4%)	10,974.46	96,180.45	75,314.64	(20,865.81)	(27.7%)	53,781.79
Benefits - Aides	8,039.55	-	(8,039.55)	0.0%	3,759.32	27,007.19	-	(27,007.19)	0.0%	12,476.16
Equipment Maintenance and Replacement	-	1,291.66	1,291.66	100.0%	-	-	5,166.64	5,166.64	100.0%	-
Equipment Leasing Expense - EXPENSE	-	895.83	895.83	100.0%	1,288.38	2,960.26	3,583.32	623.06	17.4%	3,563.52
Supplies	1,932.34	437.50	(1,494.84)	(341.7%)	610.28	2,463.83	1,750.00	(713.83)	(40.8%)	3,846.27
Other Expenses	-	83.34	83.34	100.0%	-	-	333.36	333.36	100.0%	-
Membership Fees	-	1,757.42	1,757.42	100.0%	-	5,604.45	7,029.68	1,425.23	20.3%	1,226.00
Repairs & Maintenance - Building	4,458.37	4,315.00	(143.37)	(3.3%)	-	20,664.99	17,260.00	(3,404.99)	(19.7%)	-

**Statement of Operations - Consolidated**  
For the month ending: **2021-07-31**



	CURRENT MONTH					YTD				
	Actual	Budget	Variance	Var %	LY Actual	Actual	Budget	Variance	Var %	LY Actual
Repairs & Maintenance - Equipment	-	208.33	208.33	100.0%	1,138.14	-	833.32	833.32	100.0%	1,138.14
Repairs & Maintenance - Parking and Driveways	-	-	-	0.0%	(69.62)	-	-	-	0.0%	-
Purchased Services	133.04	10,125.00	9,991.96	98.7%	-	41,453.69	40,500.00	(953.69)	(2.4%)	2,826.70
Computer and Software Expense	12,581.62	8,051.67	(4,529.95)	(56.3%)	8,109.37	52,002.08	32,206.68	(19,795.40)	(61.5%)	43,363.76
Bad Debts Expense	-	416.67	416.67	100.0%	-	2,016.16	1,666.68	(349.48)	(21.0%)	-
Education Expense	3,953.07	2,500.00	(1,453.07)	(58.1%)	95.25	10,175.17	10,000.00	(175.17)	(1.8%)	1,108.61
Advertising Expense	-	614.58	614.58	100.0%	1,252.31	27,116.63	2,458.32	(24,658.31)	(1003.1%)	5,976.78
Auditing Expense	1,518.75	1,416.60	(102.15)	(7.2%)	1,891.67	6,075.00	5,666.40	(408.60)	(7.2%)	7,566.68
Legal Expense	-	1,020.83	1,020.83	100.0%	-	-	4,083.32	4,083.32	100.0%	425.12
Insurance Expense	9,583.33	7,871.15	(1,712.18)	(21.8%)	7,605.45	38,333.32	31,484.60	(6,848.72)	(21.8%)	30,421.80
Postage Expense	615.33	725.01	109.68	15.1%	-	2,255.96	2,900.04	644.08	22.2%	1,039.40
Printing and Stationary Expense	2,000.11	2,939.75	939.64	32.0%	2,285.44	9,177.41	11,759.00	2,581.59	22.0%	8,072.13
Telephone Expense	8,251.66	9,075.01	823.35	9.1%	7,754.40	33,447.75	36,300.04	2,852.29	7.9%	38,385.24
Travel Expense	790.11	3,373.34	2,583.23	76.6%	463.10	2,381.67	13,493.36	11,111.69	82.3%	1,653.05
Staff Appreciation	1,389.62	297.92	(1,091.70)	(366.4%)	-	2,764.86	1,191.68	(1,573.18)	(132.0%)	-
Administrative Charge FMH	(47,102.60)	(62,243.82)	(15,141.22)	24.3%	-	(199,242.05)	(248,975.28)	(49,733.23)	20.0%	-
Board Discretionary Spending	337.31	558.51	221.20	39.6%	-	1,695.38	2,234.04	538.66	24.1%	336.19
Replacement Reserve Expense	7,500.00	7,500.00	-	0.0%	7,500.00	30,000.00	30,000.00	-	0.0%	30,000.00
Fundraising Expenses	-	227.09	227.09	100.0%	-	-	908.36	908.36	100.0%	-
<b>Total Administration Expenses</b>	<b>142,877.32</b>	<b>124,915.75</b>	<b>(17,961.57)</b>	<b>(14.4%)</b>	<b>127,546.08</b>	<b>627,169.87</b>	<b>499,663.00</b>	<b>(127,506.87)</b>	<b>(25.5%)</b>	<b>509,478.47</b>
<b>TOTAL OPERATING EXPENSES</b>	<b>1,063,055.31</b>	<b>957,934.76</b>	<b>(105,120.55)</b>	<b>(11.0%)</b>	<b>1,059,937.07</b>	<b>4,297,894.77</b>	<b>3,831,739.04</b>	<b>(466,155.73)</b>	<b>(12.2%)</b>	<b>4,086,717.41</b>
<b>TOTAL OPERATING INCOME</b>	<b>82,104.72</b>	<b>103,324.92</b>	<b>(21,220.20)</b>	<b>(20.5%)</b>	<b>73,351.74</b>	<b>440,194.99</b>	<b>413,299.68</b>	<b>26,895.31</b>	<b>6.5%</b>	<b>383,619.18</b>
<b>Non-Operating Revenue</b>										
Donations - Receiptable	375.00	2,083.33	(1,708.33)	(82.0%)	600.00	2,559.00	8,333.32	(5,774.32)	(69.3%)	3,015.00
Donations - Non-Receiptable/Special Fundraising	8,096.78	416.67	7,680.11	1843.2%	-	8,193.02	1,666.68	6,526.34	391.6%	2,261.88
Interest Income - Investments	3,451.37	3,333.33	118.04	3.5%	5,372.72	13,388.23	13,333.32	54.91	0.4%	22,017.19
General Income	7,875.76	14,243.68	(6,367.92)	(44.7%)	2,650.50	36,576.07	56,974.72	(20,398.65)	(35.8%)	19,784.25
Amortization- Deferred Donation Revenues	28,930.23	27,239.33	1,690.90	6.2%	28,087.73	115,720.92	108,957.32	6,763.60	6.2%	112,350.92
<b>Total Non-Operating Revenue</b>	<b>48,729.14</b>	<b>47,316.34</b>	<b>1,412.80</b>	<b>3.0%</b>	<b>36,710.95</b>	<b>176,437.24</b>	<b>189,265.36</b>	<b>(12,828.12)</b>	<b>(6.8%)</b>	<b>159,429.24</b>
<b>Non-Operating Expenses</b>										
Bank Service Charges	114.95	270.83	(155.88)	(57.6%)	233.47	122.01	1,083.32	(961.31)	(88.7%)	776.17
Total Fixed Asset Depreciation	68,735.00	68,238.73	(496.27)	(0.7%)	65,915.00	274,940.00	272,954.92	(1,985.08)	(0.7%)	263,660.00
Mortgage Interest	22,468.02	21,958.33	(509.69)	(2.3%)	24,854.21	94,181.78	87,833.32	(6,348.46)	(7.2%)	100,552.80
Property Taxes	38,191.01	40,066.39	1,875.38	4.7%	36,759.53	152,764.04	160,265.56	7,501.52	4.7%	147,038.12
<b>Total Non-Operating Expenses</b>	<b>129,508.98</b>	<b>130,534.28</b>	<b>713.54</b>	<b>0.5%</b>	<b>127,762.21</b>	<b>522,007.83</b>	<b>522,137.12</b>	<b>(1,793.33)</b>	<b>(0.3%)</b>	<b>512,027.09</b>
<b>NET INCOME</b>	<b>1,324.88</b>	<b>20,106.98</b>	<b>(18,782.10)</b>	<b>(93.4%)</b>	<b>(17,699.52)</b>	<b>94,624.40</b>	<b>80,427.92</b>	<b>14,196.48</b>	<b>17.7%</b>	<b>31,021.33</b>